

Report from the meeting of Senate held on 13th June 2014

1. PRINCIPAL AND VICE CHANCELLORS AND EXECUTIVE BOARD REPORT

Senate received an update from the Principal on a number of substantive items considered by the Executive Board including:-

External Environment

SFC Chief Executive

Laurence Howells has been appointed as the new Chief Executive of the Scottish Funding Council (SFC). Mr Howells had previously held the position on an interim basis and has had a pivotal role in the introduction of Outcome Agreements. The Principal wrote to Mr Howells to congratulate him on his appointment.

Funding Allocations and Outcome Agreements

The University has received confirmation of SFC grant funding and funded student places for the academic year 2014/15. The University's overall grant funding will increase by c1.1% in cash terms. The grants confirmed are consistent with the forecasts underpinning the draft Budget 2014/15.

The Cabinet Secretary launched the Outcome Agreements for colleges and universities at an event at the University of Stirling on 14 May 2014. The Cabinet Secretary reaffirmed the Scottish Government's commitment to the Outcome Agreement process as a mechanism for reform in the sector, and he was supportive of the SFC's role in facilitating the Outcome Agreements. The GCU Outcome Agreement, as approved by Court in January 2014, has been published on the SFC website alongside all other institutional Outcome Agreements.

Complete University Guide

GCU has risen eight places in the Complete University Guide. The University is ranked 72 out of 123 UK universities, and is in the top 20 modern universities. GCU has also performed well at subject level. It is first in the UK in the category Complementary Medicine which refers to Podiatry at GCU, and in the UK Top Ten in Building, Medical Technology (Radiography) and Ophthalmics. The University's success reflects high scores in the categories relating to entry standards, degree completion and the proportion of students achieving First Class Honours or 2:1s in their degrees.

University Activities

Strategy 2020

Activity is ongoing in the development of Strategy 2020 in advance of it being submitted to Court for consideration at its meeting on the 3rd July 2014. Following on from the significant period of consultation with staff and students, a summary of this feedback was distributed through Caledonian Connected. Staff and students were particularly supportive of the University's social mission, but also that aspects of the strategy, including the goals and values could be made clearer. Staff and students were also supportive of the different opportunities they had to contribute through the consultation.

Masterclasses

Prominent masterclass events have taken place in both the Glasgow and London campuses. At GCU London, Professor Caroline Rush, Chief Executive of the British Fashion Council, delivered a Masterclass on: “The Evolution of British Fashion.” The British School of Fashion also announced the launch of two new Masters programmes and a new Women in Fashion research programme. In Glasgow, Comic-book writer and cinema consultant, and GCU honorary graduate, Dr Mark Millar took part in a conversation with Games design lecturer Romana Ramzan of the School of Engineering and Built Environment.

Caledonian Sporting Conversation

GCU Honorary Graduate, and Olympic Gold medallist in rowing, Dr Katherine Grainger took part in the inaugural Caledonian Sporting Conversation, which featured a range of engaging anecdotes about her time as an Olympian, and the challenges balancing her training and academic career. The Conversation event marked the official launch of the University’s Sport and Identities Research Cluster and was hosted by BBC commentator and GCU alumnus John Cullen.

Climate Justice Dialogue Seminar

GCU’s Centre for Climate Justice has held the first in a series of stakeholder events focusing on gathering an evidence base to inform the Climate Justice agenda. Scottish Government Minister for External Affairs and International Development Humza Yousaf MSP delivered the keynote address and Dr Tara Shine, Head of Research and Development at the Mary Robinson Foundation, and Katharine Knox, Policy and Research Programme Manager at the Joseph Rowntree Foundation, were among the prominent attendees. The Centre has been created in partnership with the Mary Robinson Foundation and contains a Resource Hub, which is the first repository for the collection and collation of researched data in climate justice. The centre is led by GCU’s Professor Tahseen Jafry.

NUS International Student of the Year

GCU’s Pei Ling Choo has been voted the National Union of Students’ and UK Council for International Student Affairs’ International Student of the Year. Pei Ling was recognised at the NUS/UKCISA Internationalisation Awards, which celebrate the work of student unions, institutions, officers and students to support international students and improve their experience in the UK. GCU’s own student of the year in 2013, Pei Ling is studying for a PhD in neurological rehabilitation and contributes to a wide variety of social and community activities at the University, and is also a recipient of the latest round of Magnusson awards.

Magnusson Awards Ceremony

A total of 13 students were presented with Magnus Magnusson Awards during a ceremony on Monday, May 19. The awards will enable them to volunteer with projects across the globe, bringing their expertise and knowledge to parts of the world where it will make a real and lasting difference. Students, their families and friends, staff and invited guests attended the annual event hosted by the Principal and Dr Sally Magnusson, Honorary President of the Magnus Magnusson Fellowship at GCU. The event and the award honour the memory of the late GCU Chancellor, Magnus Magnusson, and the contribution he made to the University.

International Activities

GCU New York

(i) Opening Activities

GCU New York was officially opened by Scotland’s First Minister, the Rt. Hon. Alex Salmond MSP, who along with the Principal and Chair of Court, also unveiled a plaque to commemorate the event.

The First Minister also presented the inaugural Caledonian Lecture to a distinguished audience of around 120 guests, including the President of NYC Economic Development Corporation Kyle Kimball. The First Minister, who was introduced by the Principal, applauded the University's decision to open in New York, and also lauded GCU's relationship with Chancellor Yunus, the establishment of the Centre for Climate Justice, and paid tribute to the work of the late Professor Ailsa McKay.

The first GCU New York Town Hall event also took place, with a question and answer session moderated by Nick Sullivan, the Fashion Director of Esquire magazine in the US, and featured a panel comprising Harris Tweed Hebrides Creative Director Mark Hogarth and Chairman Brian Wilson. They were joined by Brooks Brothers Senior Fabric Specialist Doug Shriver and Director of Fashion Glen Hoffs. The Principal also took part in an extensive series of meetings, with a range of philanthropists and social activists, and also with representatives from the United Nations, including Jonas Haertle – Head of the Principles for Responsible Management Education.

(ii) Marigay McKee Masterclass

Glasgow Caledonian University's New York campus welcomed Marigay McKee, President of Saks Fifth Avenue, to deliver her inaugural Professorial Masterclass on Thursday, May 1, following her appointment as an Honorary Professor of the University. Professor Pamela Gillies CBE, GCU President (Principal) and Vice-Chancellor, introduced the Masterclass entitled 'The Business of Luxury.' Approximately 130 people attended including the British Fashion Council's Chief Executive Caroline Rush and designers Henry Holland and Maria Cornejo.

(ii) Campus visits

There have also been some visits to GCU New York by Scottish political stakeholders. A Scottish Parliament delegation consisting of Presiding Officer of the Scottish Parliament, Tricia Marwick MSP, Linda Fabiani MSP and Billy McLaren, Principal Private Secretary to the Presiding Officer visited the campus in the run up to the official opening. Discussions focused on GCU New York's capacity to support activity to promote Scotland, and how the campus will support the University's wider social mission. The campus was also visited by a delegation from Glasgow City Council, led by Council Leader, Councillor Gordon Matheson. Discussions focused on the potential of the campus to support Glasgow's development ambitions in the city.

Going Global

The Principal and the Vice Principal and PVC for Global Engagement attended the Going Global conference held in Miami. The Principal delivered a keynote address as part of a session on social enterprise and innovation, and highlighted GCU's social mission to work for the common good, promote responsible business and stimulate social innovation. Going Global is an annual conference, with more than a 1000 delegates, hosted by the British Council, offering an open forum for leaders of international education to debate issues facing higher and further education institutions.

Forbes' Womens Summit

Glasgow Caledonian University Principal and Vice-Chancellor, Professor Pamela Gillies CBE, joined more than 250 leaders in business, philanthropy, politics, technology, media, fashion and entertainment at the 2nd Annual Forbes Women's Summit: Power Redefined, The Entrepreneurship of Everything, in New York City from May 14-15, 2014. Attendance is by invitation only and included a diverse group of stakeholders, including CEOs, entrepreneurs, philanthropists, educators, heads of foundations and NGOs, artists and politicians. The series of discussions covered topics including entrepreneurship, innovation, leadership, technology, health, education, and global politics and policy. Prominent attendees included Cherie Blair, the Aids activist Mary Fisher, the actress and

founder of The Hawn Foundation, Goldie Hawn.

2 UNIVERSITY ASSESSMENT REGULATIONS

Senate considered and approved revisions to the University Assessment Regulations. This major exercise was undertaken by the Assessment Regulations Working Group of the Academic Policy Committee. Following wide consultation with all stakeholders on the proposed changes, the revised regulations were placed before Senate for formal approval. Key changes include a reduction in the number of attempts from 4 to 3 for undergraduate students; the pass mark for all postgraduate modules is confirmed as 50%; the introduction of a Merit category for awards and changes to the maximum period of registration on a programme. In tandem with the revisions to the Assessment Regulations all associated policies and procedures were revised to ensure alignment. The Department of Governance and Quality Enhancement is liaising with the University Registry and the Students' Association to roll out the communications strategy to all students and staff. The Assessment Regulations Working Group has identified a further programme of work for session 2014-15. This includes regulations for Integrated Masters programmes; harmonisation of the Postgraduate Research regulations with the University Regulatory Framework; a revised Code of Conduct; a review of the Academic Appeals scrutiny process and further examination of the regulations surrounding the student progression carry of 20+ modular credit.

3 QUALITY ENHANCEMENT AND ASSURANCE HANDBOOK

Senate considered and approved a revised Quality Enhancement and Assurance Handbook. A number of major drivers informed the revisions including The Quality Code for Higher Education; the GCU Strategy for Learning 2013-20; the Student Experience Framework and SFC Outcome Agreements. Significant changes have been made to Chapter 4 Programme Monitoring, which will become an in year process commencing in academic session 2013-14 and Chapter 9 Collaborative Arrangements, aligning this to the International Strategy. A series of roadshows will be held in the academic schools to embed the new processes during the month of August. The new handbook will be made available on line and a limited number of hard copies provided to Schools.

4 ENHANCEMENT LED INSTITUTIONAL REVIEW (ELIR)

A paper outlining the University's preparations for the Enhancement Led Institutional Review was presented to Senate. An early draft of the Reflective Analysis has been produced and will be made available on the Department of Governance and Quality Enhancement portal for consultation and feedback. Senate was also advised of the composition of the ELIR panel and the key review dates as follows;-

- Submission of Reflective Analysis, Advance Information Set and Case Studies to the QAA by 21st November 2014.
- ELIR Panel Part 1 visit 21st and 22nd January 2015
- ELIR Panel Part 2 visit week commencing 2nd March 2015
- QAA key themes letter summarizing the Panel's conclusions week commencing 9th March 2015
- QAA draft outcomes and technical reports to GCU for comment week commencing 15th May 2015
- Publication of ELIR report on QAA website Friday 26th June 2015

Senate will formally approve the University's ELIR submission at its October 2014 meeting.

5 RESEARCH STRATEGY

Following wide consultation the University Research Strategy 2020 was considered and

approved by Senate. The strategy document sets out the University’s strategic objectives for research until 2020, providing a strategic context for discipline-led research work by all academic units. The strategy proposes that GCU addresses 3 societal challenges (i) Inclusive Societies; (ii) Healthy Lives and (iii) Sustainable Environments by focusing on 2 broad research themes for each challenge; (i) Social Innovation & Equalities and Justice; (ii) Public Health and Long term conditions and (iii) Urban environments and Efficient Systems. The themes were identified following due consideration of the University’s mission “For the Common Weal”, our areas of academic strength (in critical mass) that the university is likely to have; the competitive environment and the themes put forward by large funders.

6 STRATEGY FOR LEARNING

Senate received a progress to date update on embedding the Strategy for Learning. The summary report indicates progress in the achievement of the milestones for year one of the implementation of the SfL. A range of enablers including Staff; Digital Learning; Support Systems; University Environment; Student Feedback and Partnership Working are shown with actions, planned outcomes and achievements for the period August 2013 to May 2014. Senate noted the report and progress so far.

7 HIGHER EDUCATION ACHIEVEMENT RECORD (HEAR)

Senate received an update on the production of the HEAR. Following a significant delay (due to systems/software issues with Unit 4, the HEAR Implementation group have now had the opportunity to produce the first draft HEAR. In addition to exploring the systems and policy protocol requirements the team are also considering the student and staff guidance requirements to support HEAR implementation at GCU. Work has commenced on the GCU website for “employability”. This will provide students and staff with comprehensive information on the elements which make up strong employability and will link closely to career planning. Content on HEAR for employers will be added in due course.

8 INTERNATIONAL COMMITTEE

Senate considered and approved the establishment of an International Committee, Terms of Reference and Composition as a Standing Committee of Senate. The International Committee will maintain institutional oversight of the formulation, promotion, implementation, monitoring and review of the Internationalisation Strategy.

9 Some other matters approved

- Following recommendations from the Higher Degrees Committee Senate confirmed the award of 31 PhDs and 1 Prof.D. Senate was pleased to note the increase in completions.
- The undernoted honorary and visiting appointments were approved

Title	Post	Field of expertise	School
Dr Daniel Baker	Honorary Visiting Professor	Supply Chain Professional	GSfBS
Mr Graeme Dalziel	Honorary Senior Lecturer	Finance	GSfBS
Dr Isobel Falconer	Honorary Senior Research Fellow	Learning Technology	Caledonian Academy
Prof David Hutchison	Honorary Professorship (renewal)	Scottish Media & Politics	GSfBS

Dr Qanta Ahmed	Honorary Professor (extension)	Cultural experiences assisting School to further develop its international strategy	SoHLS
Andrew McAuley	Senior Honorary Research Fellow	Substance Use & Misuse Research Team	SoHLS
Dr Gary Tanner	Senior Honorary Research Fellow	Substance Use & Misuse Research Team	SoHLS
Duncan Hill	Senior Honorary Research Fellow	Substance Use & Misuse Research Team	SoHLS
Joy Barlow MBE	Senior Honorary Research Fellow	Substance Use & Misuse Research Team	SoHLS
Dr Stephen Conroy	Senior Honorary Research Fellow	Substance Use & Misuse Research Team	SoHLS
Dr Evonne Curran	Senior Honorary Research Fellow	Infection Control	SoHLS
Dr Mark Penman	Honorary Research Fellow	Parenting & Family Support Research	SoHLS
Dr Marita Brack	Honorary Research Fellow	Parenting & Family Support Research	SoHLS
Prof Brian Williams	Honorary Professor	Nursing, Midwifery & Allied Health Professions Research	SoHLS
Mr Henry Holland	Honorary Professor	Fashion/Business	GSfBS

- The approval of the next cycle of Enhancement Led Internal Subject Review for the period 2016-2021
- The mapping of the QAA Quality Code for Higher Education to the University's policies and procedures
- Amendments to the Terms of Reference and Composition of the Academic Policy Committee (APC) and the Learning and Teaching Sub Committee (LTSC)
- The Senate and Senate Standing Committees calendar of meetings for session 2014-2015
- An overview report of the work of the Senate Disciplinary Committee
- An overview report of the University's performance in the HESA Performance Indicators published in late March 2014
- An update on the Key Information Sets (KIS) content for the 2014 KIS return

10 Some other matters noted

- Recent Academic staff appointment
- The confirmed minutes of the meeting of the Academic Policy Committee held on 23rd January 2014 and 26th March 2014
- The confirmed minutes of the Research Committee held on 9th January 2014; 29th January 2014; 3rd April 2014.
- The confirmed minutes of the undernoted meetings of School Boards;
Glasgow School for Business and Society 19th February 2014
School of Health and Life Sciences 17th January 2014 and 10th March 2014
School of Engineering and Built Environment 28th January 2014 and 5th March 2014
- Date of the next meeting of Senate is Friday 10th October 2014